

July 1, 2022

David S. Kim  
DSK Family Foundation

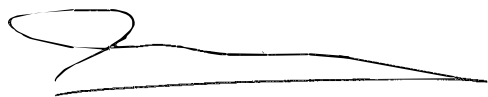
Dear David:

Thank you for your recent generous gift benefitting the Embrey CREW Scholars Endowment and the Real Estate Finance & Development Competitive Fellowship for the Alvarez College of Business. These programs are enhancing the educational opportunities of future business leaders in the real estate industry.

Your support helps the UTSA Carlos Alvarez College of Business advance our mission, providing access to excellent academic experiences for our students.

I am thrilled to have joined the UTSA Carlos Alvarez College of Business and look forward to building on the strong foundation of support laid by friends like you. Thank you for believing in us and our students.

With gratitude,



Jonathon Halbesleben, Ph.D.  
Dean & Bodenstedt Chair  
Tom C. Frost Distinguished University Chair for Business Excellence