July 12, 2022

Mr. David S. Kim Managing Partner Bascom Group LLC 7 Corporate Park Dr, Ste 100 Irvine, CA 92606

Dear David,

I am so grateful to you for your continued support of the Embrey Real Estate and Development Program in the Carlos Alvarez College of Business at The University of Texas at San Antonio.

Your recent generous commitments from your DSK3 Family Foundation to the Embrey CREW Scholars Endowment and the Real Estate Finance & Development Competitive Fellowship for the Alvarez College of Business will have such a positive impact on the program.

You are offering those who will be fortunate enough to be chosen as CREW Scholars and REFD Fellows in the years to come such a great opportunity to build a strong academic and experiential portfolio to help them succeed in their chosen professions, and I thank you on their behalf.

We so much appreciate your long-standing commitment to our real estate and development program, for sharing in our vision to develop UTSA into a Top Tier research university and for partnering with us every step of the way. You are very much appreciated.

Sincerely,

Taylor Eighmy